

Five years of Lancashire
Four business segments
Three strategic priorities
Two underwriting centres
One goal

Strategy for long-term success

Our goal

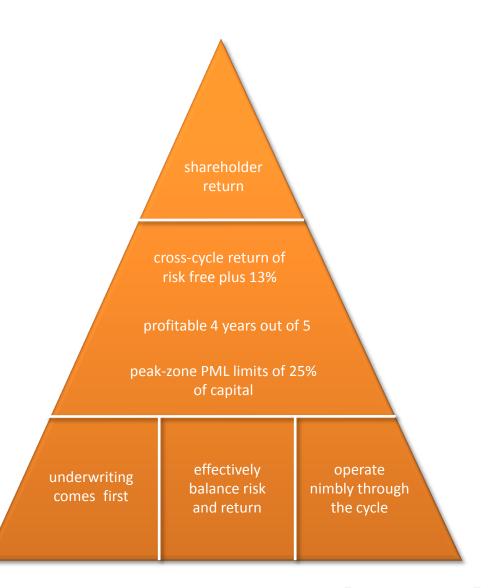
To provide an attractive risk-adjusted return to shareholders over the long-term

Financial targets

Success in achieving our goals is measured against risk and return targets

Strategic priorities

Financial targets are achieved by concentrating on a small number of priorities





Consolidated combined ratios 2006-2010

Property

32.6%

Energy

66.0%

Consolidated

56.7%

Marine

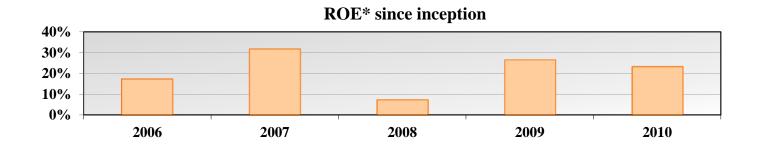
72.0%

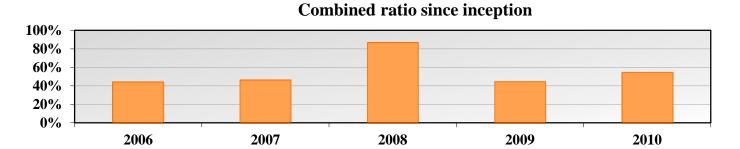
Aviation

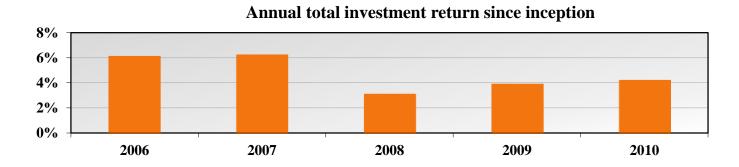
19.3%



Consistency







^{*} ROE is defined as growth in fully converted book value per share, adjusted for dividends.



Overview of Lancashire portfolio



Offshore energy

Property Damage, LOPI¹ & LOH²

Operators - 10% to 15% swing post DH³
Contractors - 10% to 20% swing since DH
Rate increases now at the lower end of the swing range

Control of Well

10% to 50% swing post DH dependent upon exposure

Increased limits & new excess limits purchased Excess layers priced at historical highs

UMCC⁴

Stand alone third party liability

Reviewed sector with market leading broker

Rate movement for the sector insufficient, with
the odd exception

OPA⁵

Strict liability for pollution in US waters

Congress decision not expected until 2nd half
2011



¹ LOPI - Loss of profits insurance

² LOH - Loss of hire

³ DH – Deepwater Horizon

⁴ UMCC – Underwriting marketing conference call

⁵ OPA –Oil pollution act

Offshore energy

Market Driver		Impact			
Treaty Reinsurance renewals		Increased pricing at 1/1, +20% to 40%			
		Should flow to direct portfolio BUT need for income and lack of discipline fuels competition			
	Co	Conclusion: Still a positive swing post DH but rate rises less than expected			
Lack of drilling in the U.S.		Less premium on U.S. only operators			
		Fewer drilling contractors operating in the GOM			
		More drilling internationally as companies spend exploration budgets elsewhere			
	Conclusion: No material effect to Lancashire anticipated				
Oil price @ \$100	1)	Need for larger limits as values rise			
		Moth-balled projects become sanctioned – more construction activity			
		Companies review GOM wind again as balance sheets restored			
		Claims cost inflation			
	Co	nclusion: More opportunities for Lancashire			



Offshore energy

Market Driver	Impact				
Oil company focus on insurance	1) Demand for increased limits - particularly Control of Well				
	2) Liability coverage becomes a priority				
	Conclusion: Overall more opportunities for Lancashire				
Offshore energy market capacity	1) Only one market exited - still a surplus of capacity				
	2) Increased limits may offset surplus but limited impact				
	3) Consideration of 'clash' limits utilisation of capacity				
	Conclusion: Excess capacity dampens rate rises, increased demand creates opportunities				



Political & sovereign risk

Political risk cover

Confiscation
Expropriation
Nationalisation
Deprivation
Currency convertibility/
Non transfer

Sovereign risk cover

Non-payment or contract frustration on loans, guarantees and contracts with sovereign /quasi sovereign obligors

UMCC

Customers

Commercial/investment banks
Commodity traders/ exporters
equity investors
Export credit & multilateral agencies
Multinational corporations

What we don't cover

Private/ structured trade credit risk
Obligors not majority government owned
Transactions not of a political nature
OECD country risk



Property D&F, terrorism, marine and aviation

Property D&F¹

Prefer light to heavy industry 97% of portfolio excess layers 2009 to 2010 book reduced by 25%

Outlook: RPI off 10%, domestic markets still aggressive, awaiting effect of RMS 11

Terrorism

We prefer closed access risks² versus open access risks³

Outlook: RPI off 10%, market competitive, new opportunities in construction arena and lender driven business

UMCC

Marine

Marine Hull - target cruise ships, LNG tankers
No cargo and limited small/medium vessels
Builders risk - target most reputable yards
IGPIA⁴ / P&I⁵ and marine hull war
Outlook: RPI flat, we expect pick up in builders
risks opportunities

Aviation

AV52 and war only
No hull or general liability cover

Outlook: AV52 - RPI off 10% offset marginally by rising passenger numbers



¹ D & F – Direct & Facultative

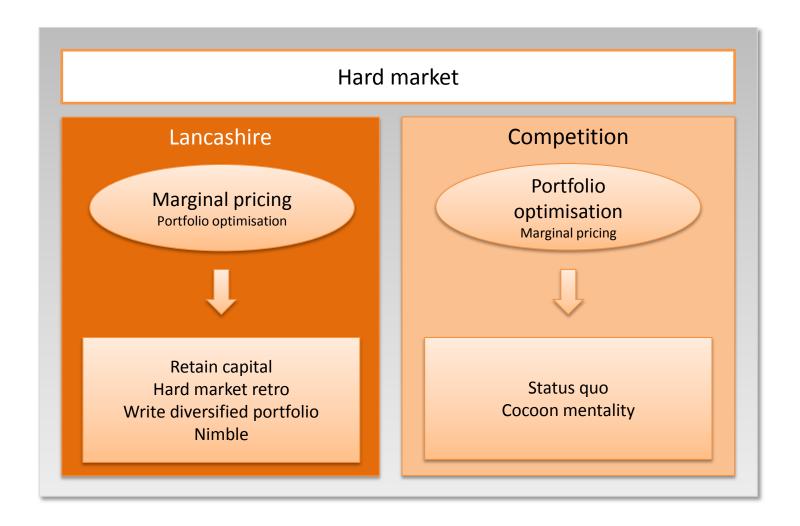
² "closed access" risks include manufacturing, chemical and pharma, power, energy, construction

³ "open access" risks include shopping centers, sport & entertainment, hotels, metro, airports

⁴ IGPIA - International group protection and indemnity association

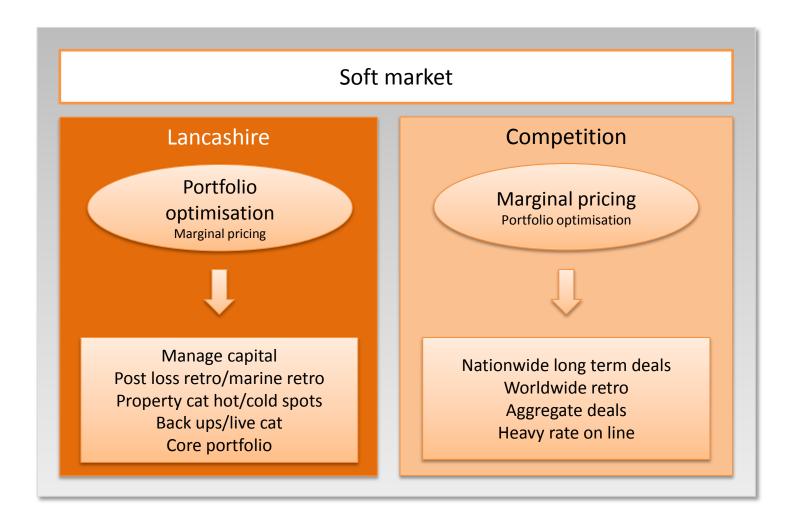
⁵ P&I – Protection & indemnity

Reinsurance cycle management





Reinsurance cycle management



Portfolio optimization, in this stage of the cycle requires more intellectual haste, less ineffectual speed.



Market position, brand & distribution

Class	Renewing business ¹	New business ²	Core business ³	Opportunistic business ⁴	
Property	64%	36%	72%	28%	
Energy	65%	35%	82%	18%	
Marine	83%	17%	96%	4%	
Aviation	96%	4%	100%	0%	
Overall	69%	31%	80%	20%	

[&]quot;Brokers are our clients" - our brokers are our distribution base

When the market softens we may choose to continue to support critical relationships by remaining on certain programs, but writing a smaller line or moving up programs

As a specialty insurance company, many of our product lines have significant barriers to entry due to expert knowledge requirements

⁴ Opportunistic Business: Business that may or may not renew and is written because of favourable pricing, terms and conditions obtained at the time of binding.



¹Renewing Business: Like for like comparable renewals from the prior policy period irrespective of change of broker.

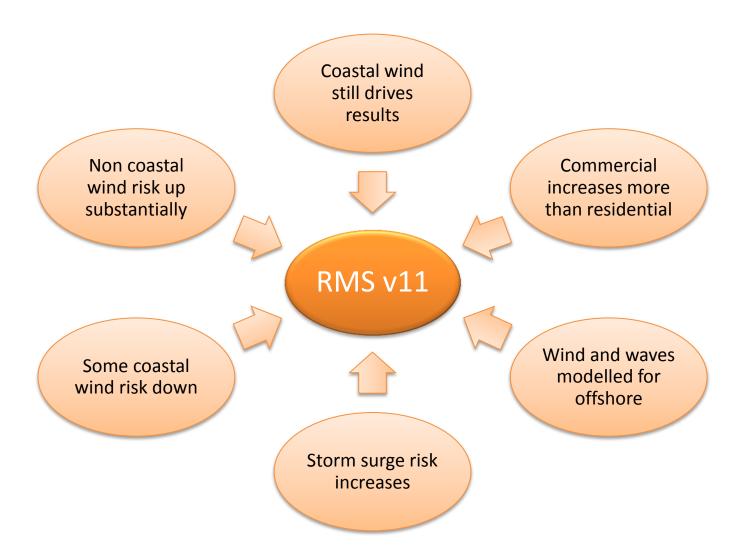
² New Business: Business not written in the prior policy period AND renewals with changes that alter the nature of our participation in a fundamental way.

³ Core Business: Business that we expect to renew over the long term and through the cycle with a strong client relationship.

Model changes and price education tools



RMS version 11

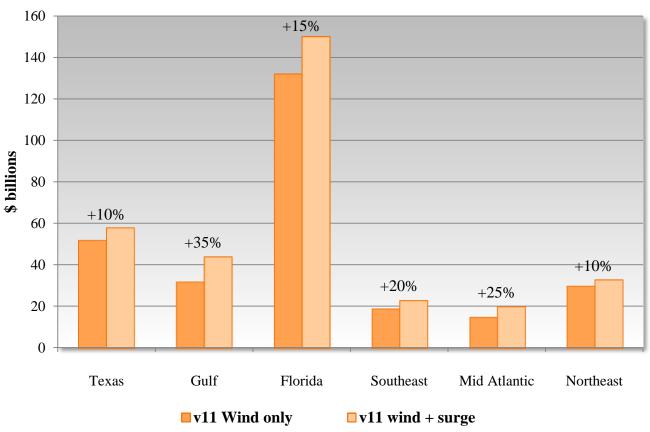






RMS version 11

Additional Impact of Surge on top of Wind¹



¹100-yr OEP loss - using 2011 Industry Exposure Database (IED); Uses RMS default assumption on surge coverage and leakage. Portfolios with greater coastal / waterfront concentrations than the IED, and especially Commercial and Industrial business will see bigger impacts than this.



RMS version 11

Offshore Model Impact

- Largest wave action will not always be in the region of the highest winds -Hurricane Ike
- Inclusion of Deck Height as a primary characteristic for vulnerability differentiation

AEP* Ground Coverage Up Loss	% Change*	% Change by Return Period				
	AAL	100-year	250-year	500-year	1,000-year	
	PD	+175% to +265%	+190% to +240%	+200% to +250%	+220% to +270%	+230% to +275%
Offshore Platform OEE BI	+175% to +225%	+175% to +200%	+180% to +210%	+190% to +210%	+200% to +225%	
	ВІ	+250% to +350%	+230% to +300%	+240% to +320%	+250% to +350%	+300% to +350%

^{*} Aggregate Exceedance Probability

- The typical range of change in the market portfolio is between +25% to +250%
- There are extreme outliers above an below this
- Concentrated portfolios will see changes outside of the typical range

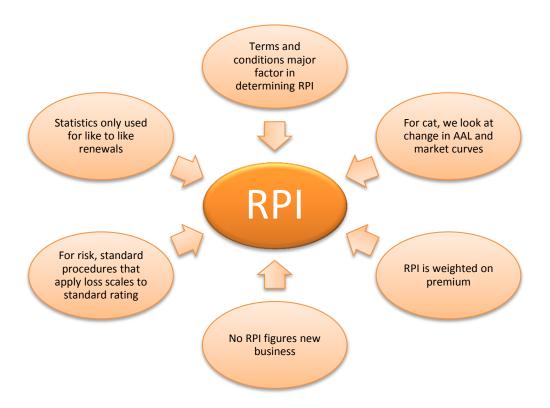


Renewal price index

Why is it important?

Measures the market cycle using real risk data.

Change in RPI affects expected loss ratios for reserving, and business planning.



How does Lancashire use it?

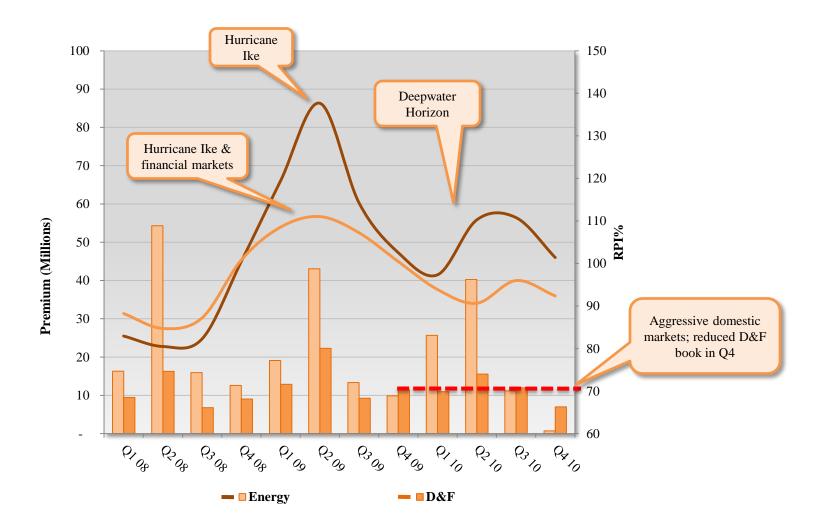
Part of all submissions on UMCC.

Part of monthly management and quarterly board report.

Important not to be a slave to RPI – soft market worst risks best RPI



Renewal price index

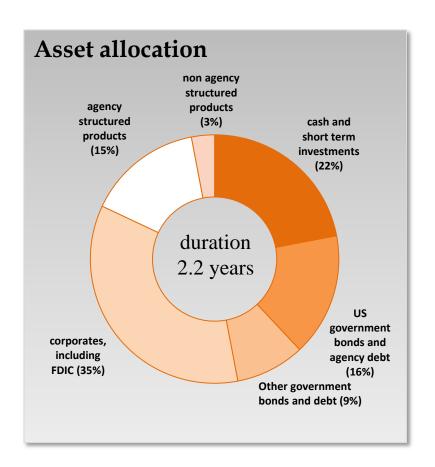


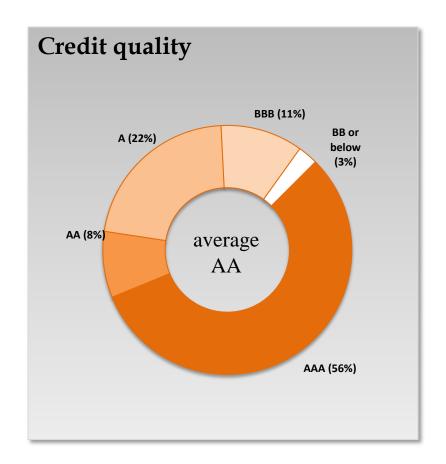


The financial side of our business



Effectively balance risk and return



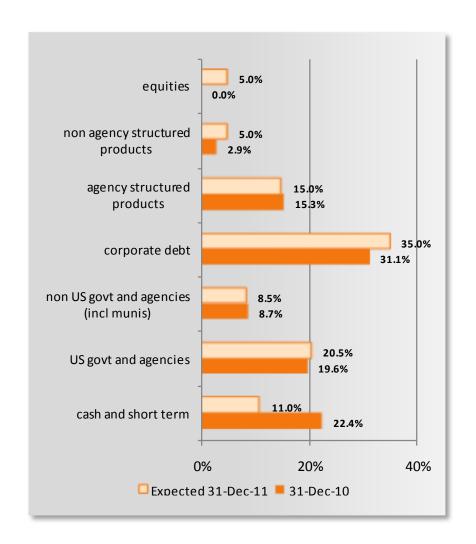


Total portfolio at 31 December 2010 = \$2,201m



Protecting the balance sheet: risk learning

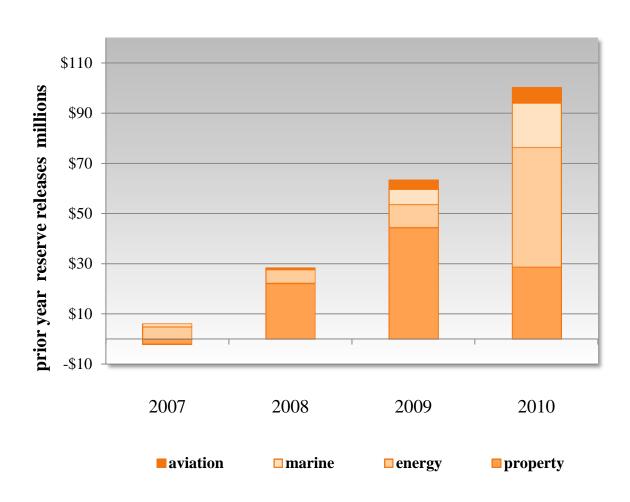
- In Q4 2010 a larger than anticipated rise in interest rates caused a negative investment return
- The biggest current risk to the investment portfolio is interest rate risk
 - Shorten duration to 2 years or less in anticipation of rising rates
- We will shift our asset allocation to further mitigate the risk of rising rates in the following ways:
 - Increased allocation to spread products;
 - Maintain allocation of 6.0% to inflation protection securities;
 - Allocate up to 5.0% to equities; proven protection in periods of rising rates





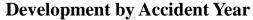
Reserve adequacy - Consistent positive reserve development

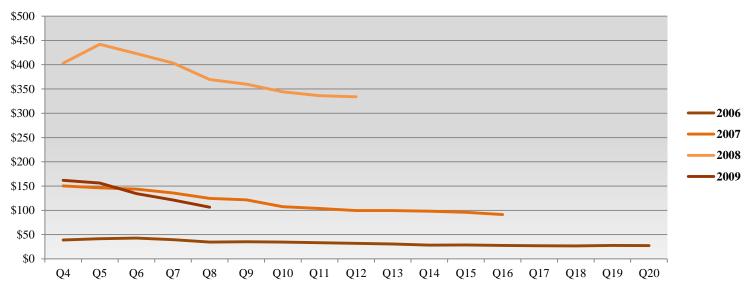
Proven record since inception





Reserve adequacy



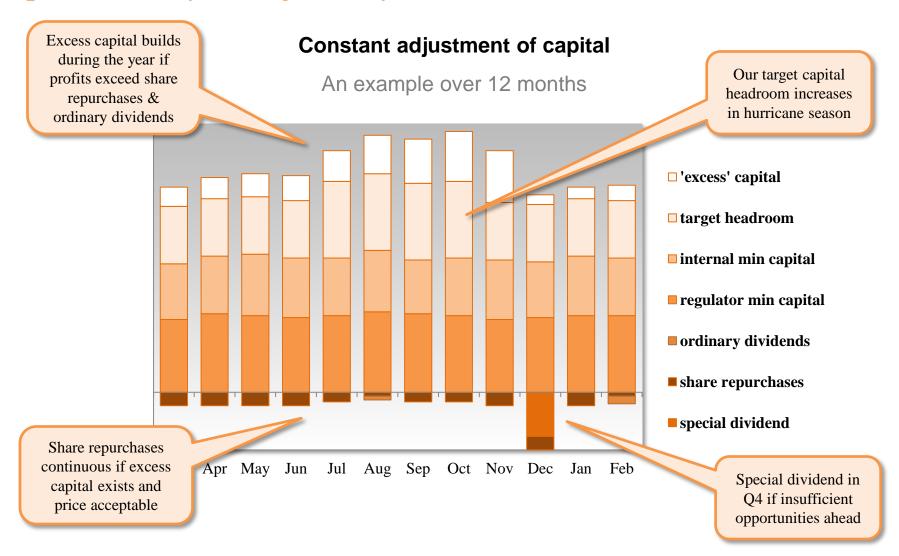


Consistent favorable development for 2006 to 2009:

- Commissioned Towers Watson to provide new benchmark development patterns
- We plan to start to giving some weight to our own claim development experience in 2011



Operate nimbly through the cycle



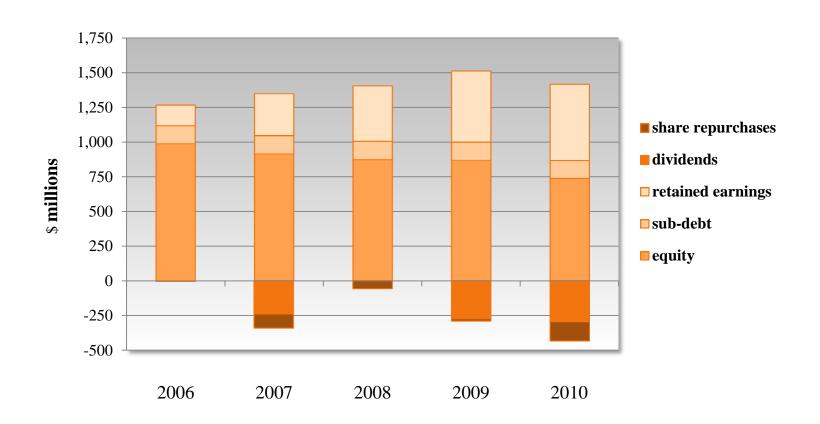
Other factors: capital cost, clarity of trading conditions, time of year, share price



Operate nimbly through the cycle

Constant adjustment of capital

Proven record since inception





Summary



An established and successful market leader

5 year highlights

- Total shareholder return of 187.2%¹ since inception in late 2005, compared with 16.5%¹ for S&P 500, 46.8%¹ for FTSE 250
- Returned 114.3% of original share capital raised at inception or 87.1% of cumulative comprehensive income.
- Positive total Investment return in 18 out of 20 quarters contained downside in market shocks
- Investment grade ratings from the 3 major rating agencies
- 5 major tests
 - Hurricane Ike
 - Financial crisis
 - Chile earthquake
 - Deepwater Horizon
 - New Zealand earthquakes & Australian floods



¹ Shareholder return through February 28th 2011 including dividends. LRE and FTSE returns in U.S. dollars.

Strategy for long-term success

Our goal

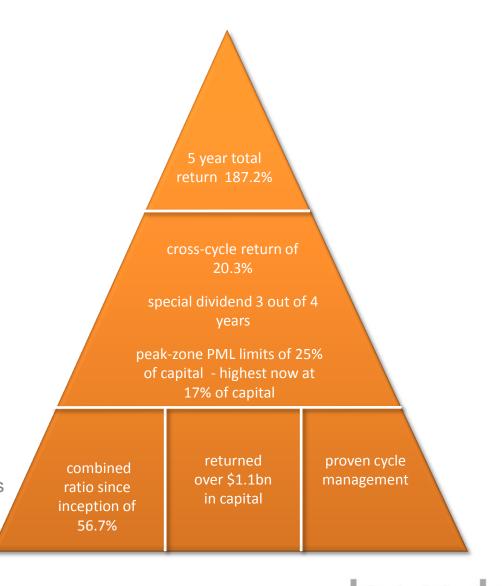
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HOLDINGS LIMITED

Safe harbour statements

CERTAIN STATEMENTS AND INDICATIVE PROJECTIONS (WHICH MAY INCLUDE MODELED LOSS SCENARIOS) MADE THAT ARE NOT BASED ON CURRENT OR HISTORICAL FACTS ARE FORWARD-LOOKING IN NATURE INCLUDING WITHOUT LIMITATION, STATEMENTS CONTAINING THE WORDS 'BELIEVES', 'ANTICIPATES', 'PLANS', 'PROJECTS', 'FORECASTS', 'GUIDANCE', 'INTENDS', 'EXPECTS', 'ESTIMATES', 'PREDICTS', 'MAY', 'CAN', 'WILL', 'SEEKS', 'SHOULD', OR, IN EACH CASE, THEIR NEGATIVE OR COMPARABLE TERMINOLOGY. ALL STATEMENTS OTHER THAN STATEMENTS OF HISTORICAL FACTS INCLUDING, WITHOUT LIMITATION, THOSE REGARDING THE GROUP'S FINANCIAL POSITION, RESULTS OF OPERATIONS, LIQUIDITY, PROSPECTS, GROWTH, CAPITAL MANAGEMENT PLANS, BUSINESS STRATEGY, PLANS AND OBJECTIVES OF MANAGEMENT FOR FUTURE OPERATIONS (INCLUDING DEVELOPMENT PLANS AND OBJECTIVES RELATING TO THE GROUP'S INSURANCE BUSINESS) ARE FORWARD-LOOKING STATEMENTS. SUCH FORWARD-LOOKING STATEMENTS INVOLVE KNOWN AND UNKNOWN RISKS, UNCERTAINTIES AND OTHER IMPORTANT FACTORS THAT COULD CAUSE THE ACTUAL RESULTS, PERFORMANCE OR ACHIEVEMENTS OF THE GROUP TO BE MATERIALLY DIFFERENT FROM FUTURE RESULTS, PERFORMANCE OR ACHIEVEMENTS.

THESE FACTORS INCLUDE, BUT ARE NOT LIMITED TO: THE NUMBER AND TYPE OF INSURANCE AND REINSURANCE CONTRACTS THAT WE WRITE; THE PREMIUM RATES AVAILABLE AT THE TIME OF SUCH RENEWALS WITHIN OUR TARGETED BUSINESS LINES; THE LOW FREQUENCY OF LARGE EVENTS; UNUSUAL LOSS FREQUENCY; THE IMPACT THAT OUR FUTURE OPERATING RESULTS, CAPITAL POSITION AND RATING AGENCY AND OTHER CONSIDERATIONS HAVE ON THE EXECUTION OF ANY CAPITAL MANAGEMENT INITIATIVES; THE POSSIBILITY OF GREATER FREQUENCY OR SEVERITY OF CLAIMS AND LOSS ACTIVITY THAN OUR UNDERWRITING, RESERVING OR INVESTMENT PRACTICES HAVE ANTICIPATED; THE RELIABILITY OF, AND CHANGES IN ASSUMPTIONS TO, CATASTROPHE PRICING, ACCUMULATION AND ESTIMATED LOSS MODELS; LOSS OF KEY PERSONNEL; A DECLINE IN OUR OPERATING SUBSIDIARIES' RATING WITH A.M. BEST COMPANY AND/OR OTHER RATING AGENCIES; INCREASED COMPETITION ON THE BASIS OF PRICING, CAPACITY, COVERAGE TERMS OR OTHER FACTORS; A CYCLICAL DOWNTURN OF THE INDUSTRY; THE IMPACT OF A DETERIORATING CREDIT ENVIRONMENT CREATED BY THE FINANCIAL MARKETS; A RATING DOWNGRADE OF, OR A MARKET DECLINE IN, SECURITIES IN OUR INVESTMENT PORTFOLIO; CHANGES IN GOVERNMENTAL REGULATIONS OR TAX LAWS IN JURISDICTIONS WHERE LANCASHIRE CONDUCTS BUSINESS; LANCASHIRE OR ITS BERMUDIAN SUBSIDIARY BECOMING SUBJECT TO INCOME TAXES IN THE UNITED STATES OR THE UNITED KINGDOM; AND THE EFFECTIVENESS OF OUR LOSS LIMITATION METHODS. ANY ESTIMATES RELATING TO LOSS EVENTS INVOLVE THE EXERCISE OF CONSIDERABLE INTELLIGENCE, INITIAL AND/OR TENTATIVE LOSS REPORTS AND OTHER SOURCES. JUDGEMENTS IN RELATION TO LOSS ARISING FROM NATURAL CATASTROPHE AND MAN MADE EVENTS INVOLVE COMPLEX FACTORS POTENTIALLY CONTRIBUTING TO THESE TYPES OF LOSS, AND WE CAUTION AS TO THE PRELIMINARY NATURE OF THE INFORMATION USED TO PREPARE ANY SUCH ESTIMATES.

THESE FORWARD-LOOKING STATEMENTS SPEAK ONLY AS AT THE DATE OF PUBLICATION. LANCASHIRE HOLDINGS LIMITED EXPRESSLY DISCLAIMS ANY OBLIGATION OR UNDERTAKING (SAVE AS REQUIRED TO COMPLY WITH ANY LEGAL OR REGULATORY OBLIGATIONS (INCLUDING THE RULES OF THE LONDON STOCK EXCHANGE)) TO DISSEMINATE ANY UPDATES OR REVISIONS TO ANY FORWARD-LOOKING STATEMENTS TO REFLECT ANY CHANGES IN THE GROUP'S EXPECTATIONS OR CIRCUMSTANCES ON WHICH ANY SUCH STATEMENT IS BASED.



Consistency: strong return on equity¹

	Lancashire	Sector ²	S&P 500	
2006	17.8%	27.4%	15.8%	
2007	31.4%	23.3%	5.5%	
2008	7.8%	2.9%	(37.0%)	
2009	26.5%	26.1%	26.5%	
2010	23.3%	17.0%	15.1%	
Compound ³	20.3%	19.2%	12.0%	

¹ Return on Equity = growth in fully diluted/converted book value per share, adjusted for dividends.



² Sector includes Amlin, Axis, Beazley, Brit, Catlin, Endurance, Flagstone, Hiscox, Montpelier, Renaissance Re, and Validus. Source: Company reports. Based on reported growth in fully converted or fully diluted book value per share, plus dividends. Methods of calculation can vary between companies.

³ Compound annual return from inception through 2010. The S&P 500 figures include effect of reinvested dividends.

Consistency: strong underwriting performance

	2006	2007	2008	2009	2010	5 year average ¹
Loss ratio	16.1%	23.9%	61.8%	16.6%	27.0%	30.9%
Acquisition cost ratio	14.3%	12.5%	16.4%	17.8%	17.3%	15.8%
Expense ratio	13.9%	9.9%	8.1%	10.2%	10.1%	10.0%
Combined ratio	44.3%	46.3%	86.3%	44.6%	54.4%	56.7%
Sector combined ratio ²	76.1%	76.6%	88.0%	78.1%	87.9%	81.7%
Lancashire out- performance	31.8%	30.3%	1.7%	33.5%	33.5%	25.0%

¹ Lancashire ratios weighted by annual net premiums earned. Annual sector ratios are weighted by annual net premiums earned for the companies reported over five years.



² Sector includes: Amlin, Axis, Beazley, Brit, Catlin, Endurance, Flagstone, Hiscox, Montpelier, Renaissance Re and Validus. Information source company reports, SNL & Numis. Methods of calculation can vary between companies.

Consistency: strong investment performance

	2006	2007	2008	2009	2010	5 year cumulative annualised return
Total return ¹	6.1%	6.2%	3.1%	3.9%	4.2%	4.7%
Sector total return ²	4.7%	5.7%	-2.8%	6.4%	3.9%	3.5%
Lancashire out- performance	+1.4%	+0.5%	+5.9%	-2.5%	+0.3%	+1.2%

¹ Total investment return = [Net investment income + Net realised gains or losses + Impairments + Change in unrealised gains or losses] divided by Average Invested Assets.



² Sector includes Amlin, Axis, Beazley, Brit, Catlin, Endurance, Flagstone, Hiscox, Montpelier, Renaissance Re and Validus. Information source company reports, SNL & Numis. Methods of calculation can vary between companies.